Form 603

Corporations Act 2001
Section 671B

Notice of initial substantial holder

To Company Name/Scheme	**Boss Energy Ltd**
ACN/ARSN	**116 834 336**

1. Details of substantial holder (1)

Name	**The Bank of New York Mellon Corporation (BNY) and each Group Entity listed in Annexure A (Group Entity),(together BNY Group)**
ACN/ARSN (if applicable)	

The holder became a substantial holder on **8/April/2026**

2. Details of voting power

The total number of votes attached to all the voting shares in the company or voting interests in the scheme that the substantial holder or an associate (2) had a relevant interest (3) in on the date the substantial holder became a substantial holder are as follows:

Class of securities (4)	Number of securities	Person's votes (5)	Voting power (6)
Ordinary Shares	**23,055,590**	**23,055,590***	**5.55%***
***See note 1 in Annexure B**			

3. Details of relevant interests

The nature of the relevant interest the substantial holder or an associate had in the following voting securities on the date the substantial holder became a substantial holder are as follows:

Holder of relevant interest	Nature of relevant interest (7)	Class and number of securities
See Annexure B		

4. Details of present registered holders

The persons registered as holders of the securities referred to in paragraph 3 above are as follows:

Holder of relevant interest	Registered holder of securities	Person entitled to be registered as holder (8)	Class and number of securities
BNY Group		**The Bank of New York Mellon (BNYM)***	**23,055,587 Ordinary shares***
BNY Group	**Pershing LLC**	**Pershing LLC**	**3 Ordinary shares**

5. Consideration

The consideration paid for each relevant interest referred to in paragraph 3 above, and acquired in the four months prior to the day that the substantial holder became a substantial holder is as follows:

Holder of relevant interest	Date of acquisition	Consideration (9)		Class and number of securities
		Cash	Non-cash	
See Annexure C				

6. Associates

The reasons the persons named in paragraph 3 above are associates of the substantial holder are as follows:

Name and ACN/ARSN (if applicable)	Nature of association
BNY and each Group Entity	**Each Group Entity is an associate of BNY pursuant to section 12(2)(a) of the Corporations Act 2001 (Cth) as each entity is directly or indirectly owned and controlled by BNY.**

7. Addresses

The addresses of persons named in this form are as follows:

Name	Address
The Bank of New York Mellon Corporation	**240 Greenwich Street, New York, NY 10286 USA**
Each Group Entity	**240 Greenwich Street, New York, NY 10286 USA**

Signature

print name **Kevin Lockhart** capacity **Attorney-In-Fact**

sign here  date **9/April/2026**

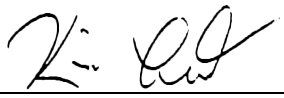
Annexure A

This is Annexure A of 1 page referred to in Form 603 Notice of initial substantial holder given by The Bank of New York Mellon Corporation and its related bodies corporate

The Bank of New York Mellon Corporation is the ultimate parent company of a corporate group comprised of a large number of operating and holding companies. Details of the entities directly owned and controlled by The Bank of New York Mellon Corporation are listed below.

- The Bank of New York Mellon
- Pershing Group LLC
- Pershing LLC

print name **Kevin Lockhart** capacity Attorney-In-Fact

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Annexure B

This is Annexure B of 1 page referred to in Form 603 Notice of initial substantial holder given by The Bank of New York Mellon Corporation and its related bodies corporate

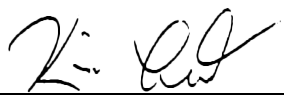
Details of relevant interests

Holder of relevant interest	Nature of relevant interest	Class and number of securities
The Bank of New York Mellon (**BNYM**)	Relevant interest under section 608(8) of the Corporations Act 2001 (Cth) arising from BNYM, acting as Agent Lender. These securities are subject to an obligation to return under a securities lending agreement.	**23,055,587** ordinary shares
BNY Group (other than BNYM)	Relevant interest under section 608(3)(a) and/or section 608(3)(b) of the Corporations Act 2001 (Cth) being a relevant interest held through a body corporate (namely BNYM) in which the voting power of each other entity in the BNY Group is above 20%, or that each other entity in the BNY Group controls. [*See Note 1 below]	**23,055,587** ordinary shares
Pershing LLC	Relevant interest under section 608(1) of the Corporations Act 2001 (Cth) arising from Pershing LLC being the registered owner of the securities.	**3** ordinary shares
BNY Group (other than Pershing LLC)	Relevant interest under section 608(3)(a) and/or section 608(3)(b) of the Corporations Act 2001 (Cth) being a relevant interest held through a body corporate (namely Pershing LLC) in which the voting power of each other entity in the BNY Group is above 20%, or that each other entity in the BNY Group controls. [*See Note 1 below]	**3** ordinary shares

NOTES:

***Note 1**: Each Group Entity is a direct or indirect wholly owned subsidiary of BNY, the ultimate parent company. Other than **BNYM** in respect of **23,055,587** securities and **Pershing LLC** in respect of **3** securities, none of the BNY Group entities are entitled to be registered as holder of the securities and their power to vote or dispose of the securities is qualified accordingly.

print name Kevin Lockhart capacity Attorney-In-Fact

sign here  date 09 April 2026

Annexure C

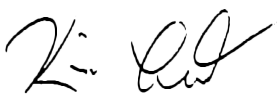
This is Annexure C of 1 page referred to in Form 603 Notice of initial substantial holder given by The Bank of New York Mellon Corporation and its related bodies corporate

Consideration

Holder of relevant interest	Date of acquisition	Transaction	Consideration		Class and number of securities affected (Ordinary Shares)
			Cash	Non-Cash	
The Bank of New York Mellon	9-Dec-2025	Return of Lent securities (Agent Lender)	N/A		(80,500)
The Bank of New York Mellon	17-Dec-2025	Return of Lent securities (Agent Lender)	N/A		(368,000)
The Bank of New York Mellon	19-Dec-2025	Securities Lent (Agent Lender)	N/A		550,000
The Bank of New York Mellon	22-Dec-2025	Securities Lent (Agent Lender)	N/A		202,500
The Bank of New York Mellon	23-Dec-2025	Return of Lent securities (Agent Lender)	N/A		(1,208,997)
The Bank of New York Mellon	24-Dec-2025	Securities Lent (Agent Lender)	N/A		3,200,000
The Bank of New York Mellon	30-Dec-2025	Return of Lent securities (Agent Lender)	N/A		(91,280)
The Bank of New York Mellon	6-Jan-2026	Return of Lent securities (Agent Lender)	N/A		(317,031)
The Bank of New York Mellon	8-Jan-2026	Return of Lent securities (Agent Lender)	N/A		(342,547)
The Bank of New York Mellon	8-Jan-2026	Transfer Out	N/A		(254,349)
The Bank of New York Mellon	9-Jan-2026	Return of Lent securities (Agent Lender)	N/A		(382,097)
The Bank of New York Mellon	9-Jan-2026	Transfer Out	N/A		(182,097)
The Bank of New York Mellon	12-Jan-2026	Return of Lent securities (Agent Lender)	N/A		(53,509)
The Bank of New York Mellon	13-Jan-2026	Return of Lent securities (Agent Lender)	N/A		(28,298)
The Bank of New York Mellon	13-Jan-2026	Transfer Out	N/A		(28,298)
The Bank of New York Mellon	14-Jan-2026	Return of Lent securities (Agent Lender)	N/A		(19,156)
The Bank of New York Mellon	14-Jan-2026	Transfer Out	N/A		(19,156)
The Bank of New York Mellon	21-Jan-2026	Return of Lent securities (Agent Lender)	N/A		(2,948,526)
The Bank of New York Mellon	27-Jan-2026	Securities Lent (Agent Lender)	N/A		77,400
The Bank of New York Mellon	28-Jan-2026	Securities Lent (Agent Lender)	N/A		2,000,000
The Bank of New York Mellon	30-Jan-2026	Securities Lent (Agent Lender)	N/A		1,000,000
The Bank of New York Mellon	3-Feb-2026	Return of Lent securities (Agent Lender)	N/A		(277,400)
The Bank of New York Mellon	5-Feb-2026	Securities Lent (Agent Lender)	N/A		275,000
The Bank of New York Mellon	6-Feb-2026	Securities Lent (Agent Lender)	N/A		238,287
The Bank of New York Mellon	10-Feb-2026	Securities Lent (Agent Lender)	N/A		120,000
The Bank of New York Mellon	11-Feb-2026	Securities Lent (Agent Lender)	N/A		150,000
The Bank of New York Mellon	13-Feb-2026	Securities Lent (Agent Lender)	N/A		3,266,082
The Bank of New York Mellon	13-Feb-2026	Sale of securities	AUD 1.63		(1,022)
The Bank of New York Mellon	16-Feb-2026	Return of Lent securities (Agent Lender)	N/A		(247,425)
The Bank of New York Mellon	17-Feb-2026	Return of Lent securities (Agent Lender)	N/A		(1,650,000)
The Bank of New York Mellon	20-Feb-2026	Securities Lent (Agent Lender)	N/A		2,200,000
The Bank of New York Mellon	25-Feb-2026	Return of Lent securities (Agent Lender)	N/A		(37,246)
The Bank of New York Mellon	26-Feb-2026	Return of Lent securities (Agent Lender)	N/A		(67,425)
The Bank of New York Mellon	27-Feb-2026	Sale of Securities	AUD 1.635		(7,599)
The Bank of New York Mellon	03-Mar-2026	Return of Lent securities (Agent Lender)	N/A		(4,114,924)
The Bank of New York Mellon	05-Mar-2026	Return of Lent securities (Agent Lender)	N/A		(4,095,490)
The Bank of New York Mellon	06-Mar-2026	Return of Lent securities (Agent Lender)	N/A		(4,277,428)
The Bank of New York Mellon	09-Mar-2026	Securities Lent (Agent Lender)	N/A		1,600,000
The Bank of New York Mellon	10-Mar-2026	Securities Lent (Agent Lender)	N/A		3,000,000
The Bank of New York Mellon	11-Mar-2026	Securities Lent (Agent Lender)	N/A		4,000,000
The Bank of New York Mellon	12-Mar-2026	Securities Lent (Agent Lender)	N/A		3,800,000
The Bank of New York Mellon	13-Mar-2026	Return of Lent securities (Agent Lender)	N/A		(6,919)
The Bank of New York Mellon	17-Mar-2026	Return of Lent securities (Agent Lender)	N/A		(17,471)
The Bank of New York Mellon	18-Mar-2026	Return of Lent securities (Agent Lender)	N/A		(1,759,539)
The Bank of New York Mellon	19-Mar-2026	Return of Lent securities (Agent Lender)	N/A		(900,000)
The Bank of New York Mellon	20-Mar-2026	Return of Lent securities (Agent Lender)	N/A		(1,920,215)
The Bank of New York Mellon	27-Mar-2026	Securities Lent (Agent Lender)	N/A		500,000
The Bank of New York Mellon	31-Mar-2026	Return of Lent securities (Agent Lender)	N/A		(2,000,000)
The Bank of New York Mellon	8-Apr-2026	Securities Lent (Agent Lender)	N/A		6,000,000

Print Name - Kevin Lockhart

Capacity - Attorney - In - Fact

Sign Here 

Date - 09 April 2026