

Q3 2026 trading update: revenue up 16%, investor roadshow

Doctor Care Anywhere Group PLC (ASX: DOC) (“Doctor Care Anywhere”, “DCA” or the “Company”) ARBN: 645 163 873

Q3 2026 trading update: three months to 30 September 2026, unaudited, against the three months to 30 September 2025

DCA, one of the UK’s leading private providers of telehealth services, today released its trading update for the three months ended 30 September 2026. Revenue grew 16% to £11.3m as weight management completed its first full quarter in the Group, 19% of revenue now comes from subscriptions, and consultations grew 2.6%.

Highlights

- **Revenue of £11.3m**, up 16% on Q3 2025. Weight management contributed £1.5m in its first full quarter. Revenue in the rest of the business was £9.8m, level with Q3 2025.
- **A broader revenue base.** Subscription revenue, including weight management, was £2.2m, of which DCA Medicspot contributed £1.5m, against £0.7m in Q3 2025. Subscription revenue was 19% of revenue in the quarter, against 8% in Q3 2025 and 11% in the first half of 2026.
- **Consultations of 174,440**, up 2.6%, with repeat patients accounting for 74% of consultations.
- **Cash at bank of £8.3m** at 30 September, against £7.7m at 30 June 2026. The increase was driven by a £0.5m payment received in advance, in addition to on-going monthly free cash flow.

New partnerships

DCA has added three distribution partnerships since July:

- **Ramsay Health Care UK** (20 July): self-pay online GP appointments for Ramsay patients, with onward referral into Ramsay’s hospitals and specialists.
- **Rippl** (1 October): DCA Weight Management, a 12-month programme of medication, one-to-one coaching and clinical support, for members of the employee benefits platform.
- **Live Like Loyalty** (19 October): DCA Weight Management for members and up to five friends and family.

During the quarter

- **Weight management.** DCA Medicspot completed its first full quarter in the Group, generating £1.5m of revenue, against £0.9m in the 54 days to 30 June, and 13% of Group revenue.
- **Leadership.** Lisa Barter was appointed Chief Financial Officer on a permanent basis from 1 October 2026, having served as interim Chief Financial Officer since 18 August.

Since the quarter end

- **Strategy and Business Model Update.** On 23 October 2026 DCA released its Strategy and Business Model Update, which sets out the business, how it reports and how to model it.
- **Australian investor roadshow.** Laura O’Riordan, Chief Executive Officer, and David Ravech, Non-Executive Director, will meet investors in Sydney on 9 and 10 November and in Melbourne on 12 and 13 November 2026. The roadshow presentation will draw on the Strategy and Business Model Update and this trading update, and will be lodged with the ASX by Friday 6 November, ahead of the first meeting. To request a meeting, contact Investor Relations at: investorenquiries@doctorcareanywhere.com

Laura O’Riordan, Chief Executive Officer, said:

“This quarter shows the business broadening and delivering on strategy. Subscriptions now account for 19% of revenue, against 8% a year ago, and we will continue to focus on diversifying our revenue. We have also added three new distribution partnerships since July, two of them through employee benefits platforms.”

This ASX announcement has been authorised for release by the Board of Directors.

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About Doctor Care Anywhere

Doctor Care Anywhere Group PLC (ASX: DOC) is one of the UK’s leading private telehealth providers. The Company partners with insurers, healthcare providers and corporate clients to deliver care through its proprietary digital health platform. Its growth strategy focuses on scaling services, expanding strategic partnerships and leveraging data-driven healthcare solutions to improve patient outcomes and deliver long-term value for shareholders.

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<https://investors.doctorcareanywhere.com/link/PwEVKe>

Strategy and Business Model Update

This update reports the four figures the Company set out in its Strategy and Business Model Update of 23 October 2026, on the definitions given there, and the Company will report the same four figures every quarter. The document explains the business, how it reports and how to model it in one place:

[ASX:DOC - Strategy and Business Model Update - Investor Primer](#)

Basis of preparation

Figures for the quarter are unaudited management figures in pounds sterling. Consultations, revenue and subscription revenue are defined in the Company’s Strategy and Business Model Update. Subscription revenue is stated on a recognition basis, as in the Company’s half-year results, and includes DCA Medicspot from its acquisition on 8 May 2026. The Q3 2025 comparatives for revenue and subscription revenue are drawn from the Company’s management accounts on the same basis. Consultations include GP, advanced clinical practitioner, mental health and physiotherapy consultations, the same basis as the Q3 2025 figure reported in the Company’s Quarterly Activity Report of 29 October 2025.