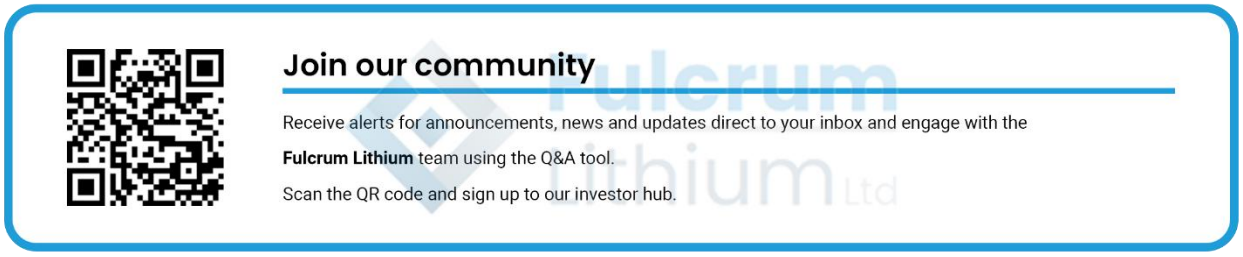
3 NOVEMBER 2026

Presentation to Investors and Launch of New Interactive Website

The Directors of Fulcrum Lithium Ltd (ASX: FUL, **Fulcrum** or **the Company**) are pleased to provide an update to the market in the attached presentation and announce the launch of a new company website and interactive Investor Hub.

The new Fulcrum website provides a refreshed and updated company information, as well as an interactive Investor Hub allowing shareholders and prospective investors more access to foster direct engagement with management to ask questions, receive responses and access enhanced investor communications. The Company's new corporate website can be accessed at www.fulcrumlithium.com .

To ask questions directly to Fulcrum Lithium and watch the video about this announcement, visit: *https://fulcrumlithium.com/link/yano2e*



pjn13041

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ASX:FUL

Developing American Lithium with Scale, Speed & Intent

Commercially de-risking the 7th largest lithium resource in the USA



Fulcrum Lithium Ltd

Corporate investor presentation
- NOVEMBER 2026

Disclaimer

Caution Regarding Forward Looking Information

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This presentation does not constitute in any way an offer or invitation to subscribe for securities in Fulcrum Lithium pursuant to the Corporations Act 2001 (Cth).

Fulcrum confirms it is not aware of any new information or data which materially affects the information included in the original market announcements. Fulcrum confirms the form and context in which the Competent Person's findings are presented have not been materially modified from the original market announcements.

Competent Person's Statements The information in this Report that relates to the Mineral Resource Estimation is based on, and fairly represents, information and supporting documentation prepared by Mrs Claudia Olvera, a geologist and resource engineer who is a Member of the Australasian Institute of Mining and Metallurgy (MAusIMM #3078444) and has sufficient experience which is relevant to the style of mineralisation and type of deposit under consideration and to the activities which are being undertaken to qualify as a Competent Person as defined in the 2012 edition of the 'Australasian Code for Reporting of Exploration Results, Mineral Resources and Ore Reserves'. Mrs Olvera is an independent consultant and consents to the inclusion of the Mineral Resource Estimation and supporting information in the form and context in which it appears.

The information in this Report that relates to Exploration Results is based on, and fairly represents, information and supporting documentation prepared by Mr Bill R. Fleshman of Global Geological Services, LLC, a geologist who is a Fellow and Chartered Professional of the Australasian Institute of Mining and Metallurgy and (FAusIMM CP Geology #107342) and has sufficient experience which is relevant to the style of mineralisation and type of deposit under consideration and to the activities which are being undertaken to qualify as a Competent Person as defined in the 2012 edition of the 'Australasian Code for Reporting of Exploration Results, Mineral Resources and Ore Reserves'. Mr Fleshman is an independent consulting geologist and consents to the inclusion of the Exploration Results and Exploration Targets and supporting information in the form and context in which it appears.

Authorisation

This Presentation has been authorised for release by the Board of Directors.

A top-10 US lithium resource, priced like an explorer

Proven team. Turning market. ~13× upside gap to ASX peers.

10.7 Mt	7th	40%	~A$0.88 /t
Contained LCE	Largest Li resource in the USA	Measured & Indicated	Implied value per tonne LCE ~13× upside to ASX peer median



Proven delivery

10.7 Mt maiden resource in ~20 months — through the downturn



Nevada

Tier 1 jurisdiction and the most advanced US lithium supply chain



Scale + upside

Large, well-defined resource, >90% early recoveries, high-impact exploration



Claystones rising

Thacker Pass and a US Govt stake prove the category. More will follow.



Market turning

Prices rebounding off multi-year lows; strong demand growth ahead



Proven board

Repeat discovery-to-development track record: NIC, A4N, SMI

Why now — the US needs lithium it doesn't have

A ~180× supply gap, a Government priority to close it, and Nevada claystones the answer

~5,000 tpa
US production today (Silver Peak only)

→

~900,000 tpa
US demand by 2034 (Fastmarkets)

Washington is paying to close it

- 5% Government equity in Thacker Pass
- FAST-41 fast-track permitting
- US$12B Project Vault critical-mineral stockpile
- DOE, DOD & EXIM loans; 25% tariffs on Chinese batteries

Nevada claystones are the answer

>200 Mt
LCE in the Nevada Lithium Belt

~25%
of global Li resources

~4×
Australia's total Li resources

- Thacker Pass (GM + US Govt backed) is the 'Greenbushes moment' that proves the category
- Where WA spodumene was a decade ago
- Fulcrum is a deliberate second-wave developer: scale, lower-cost options, a seat in the emerging US hub

No lithium boom needed — only continued US support for domestic supply.

We did what we said — delivery since IPO

A large-scale maiden resource in ~20 months, through the worst of the lithium downturn

Nov 2024

ASX IPO

Listed with the mission to prove a large-scale US resource

Q3 2025

Discovery

Phase 2 drilling confirms a significant lithium claystone discovery

Aug 2026

Maiden MRE

10.7 Mt LCE[1] — 7th largest in the USA,
From 49 holes, 25km CSAMT,
Including 40% M&I

What we delivered — the largest lithium landholding in the USA, systematically explored:

4	**4**	**2**	**Multiple**	**Efficient**
Projects systematically explored	Drill campaigns	Geophysical surveys	Geological sampling Metallurgy phases	Under time and budget

Result: a high-confidence, large-scale maiden resource with strong early metallurgy and a clear path to grow the higher-grade core.

What we are doing next

IPO capital proved the large-scale resource and exploration model, now we commercially de-risk and grow the higher value base

10.7 Mt	7th	40%
Contained LCE	Largest Li resource in the USA	Measured & Indicated

Resource and Portfolio Growth

Alkali Flats Expansion

Capture of easterly higher-grade trend extension.

Dry Canyon Exploration

Maiden drill program to test, shallow, thick, large-scale, high-grade targets

Alkali Flats Resource Upgrade

Targeting growth and category upgrades in the shallower, higher-grade easterly trend

Technical & Commercial De-risking

Metallurgy Optimisation

Scale and optimise early positive metallurgical extraction results (>90%) across multiple paths.

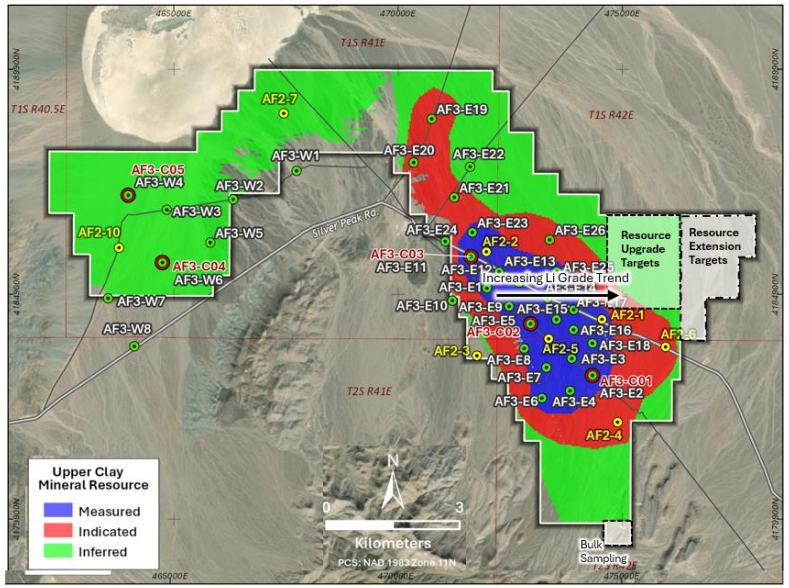
Optimal Processing Concept

Define the optimal process route and development concept with a low-cost focus.

Progress to a Scoping Study

Alkali Flats — 10.7 Mt LCE and poised for growth

7th largest in the US, 3rd largest on the ASX— and 40% already in higher-confidence categories



Alkali Flats: 3.57 Bt @ 563 ppm Li, open in multiple directions[1]

Resource Category	Mass (Mt)	Li (ppm)	Contained LCE (Mt)
Measured	714.6	604	2.3
Indicated	676.9	564	2.0
Measured + Indicated	**1,391.5**	**585**	**4.3**
Inferred	2,176.8	549	6.4
TOTAL	**3,568.2**	**563**	**10.7**

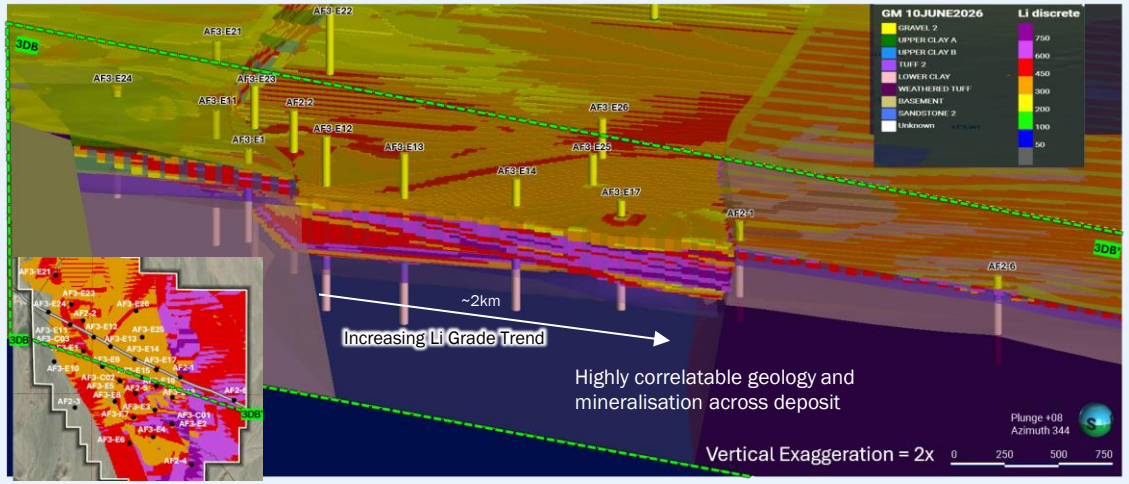
400ppm Li Cut-off grade Lithium Carbonate Equivalent (LCE) = Li x 5.323

Growth upside

- Clearly defined growth targets
- Upgrade to M&I and extensions
- Focused on shallower, higher-grade eastern trend
- Drilling targeted 1H 2027

Advancing Metallurgy

- >90% across multiple pathways[2,3]
- 2 successful lower-cost heap leach[3,4]
- Scaling tests and optimising for the lowest-cost flowsheet
- Challenging the conventional approaches



Dry Canyon — high-grade upside, drilling Q4 2026

A second large-scale, high-grade target — shallow, thick and ready to drill

The geology — high-grade potential

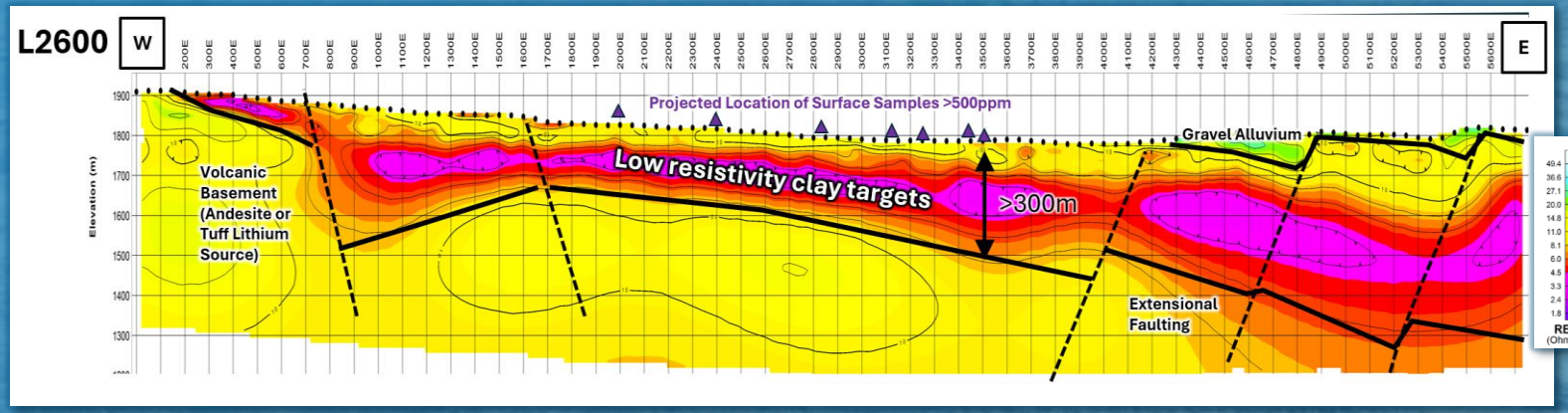
- Surface samples up to 1,219 ppm Li (6 >1,000 ppm)[5]
- All the building blocks of a high-grade lithium basin
- Whole basin secured by Fulcrum claims

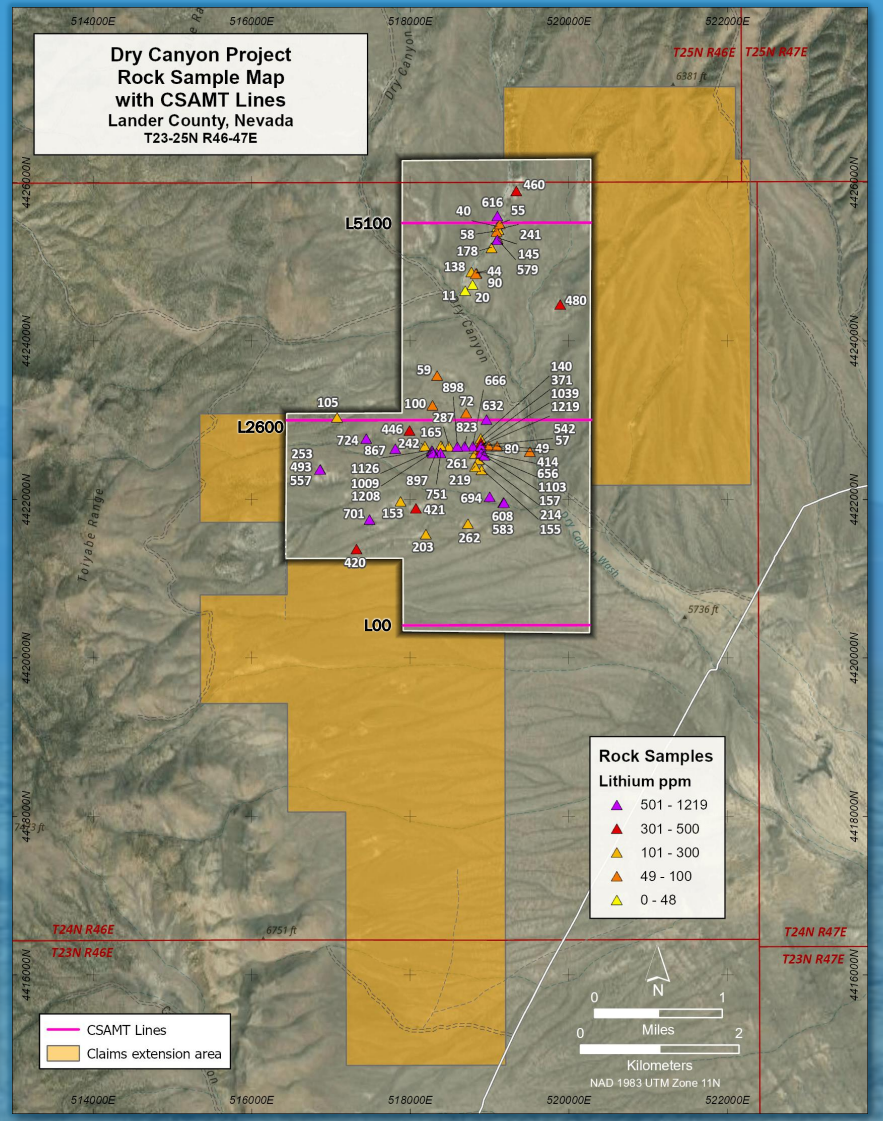
The geophysics — large targets, easily tested

- Shallow (<25 m), very thick (>500 m) clay targets[6]
- Directly beneath high-grade surface samples
- Large, continuous anomalies (13 km CSAMT)

What's next?

- Up to 11 holes — approved
- Rig sourcing underway
- Targeting Q4 2026

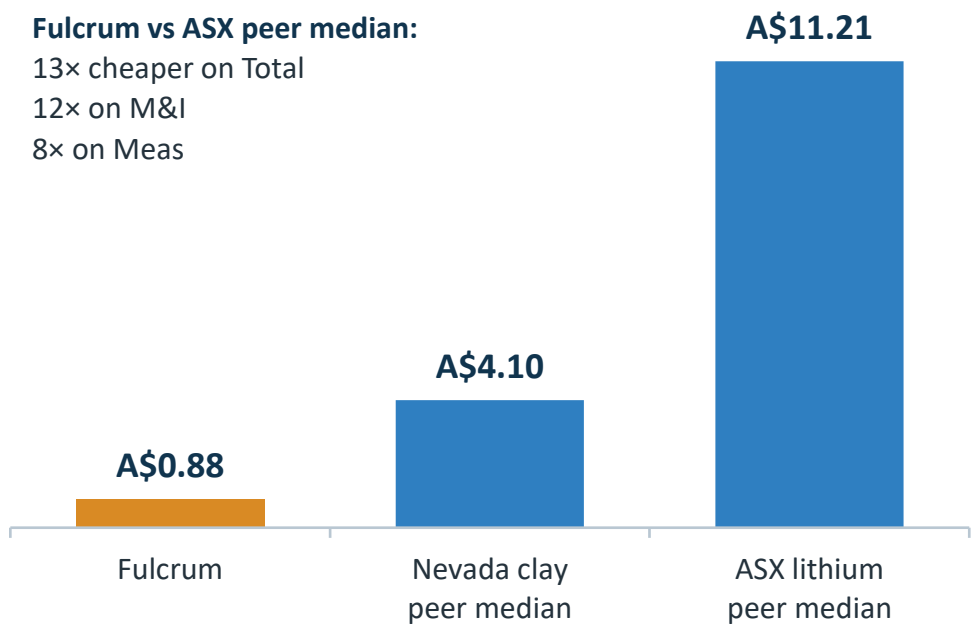




The value gap — and the work to close it

A top-10 US resource priced at ~A$0.88/t — ~13× upside to ASX peer median

Implied value, A$ per tonne LCE (total resource)



Peer = Lithium explorers/developers with pre-construction projects, see references slide

How we are closing the gap

1 Grow the higher-grade resource

Alkali Flats upgrade of the higher-grade east

Catalysts: drill results Q1'27; upgrade 1H'27

2 High impact exploration drilling

Dry Canyon maiden drilling – with potential to add a second large-scale deposit to the portfolio.

Catalysts: drill results Q4'26–Q1'27

3 Prove the economics

Metallurgy → lowest-cost flowsheet → scoping study

Catalyst: scoping study (2027)

Share price growth doesn't need a lithium boom. Only the market to value what we've already proven.

Board & management — proven value creators

Backing people who have done this before, repeatedly, at scale

45 yrs	24	14	9	9
Combined track record	Public companies listed	Discoveries	Mines built	Companies acquired

Recent ASX value-creation

Nickel Industries (ASX: NIC)

- ~A$4.4B market capitalisation — built and scaled by this board

Alpha HPA (ASX: A4N)

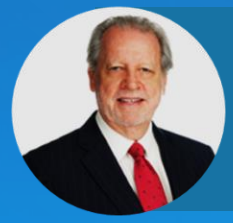
- ~A$1B market capitalisation — high-purity alumina developer

Santana Minerals (ASX: SMI)

- ~A$450M market capitalisation — gold developer

Sky Metals (ASX: SKY)

- ~A$160M market capitalisation — tin & tungsten developer



Norman Seckold
Executive Chairman

40+ years building natural resource companies.

Current Chairman of Nickel Industries, Alpha HPA and Sky Metals.

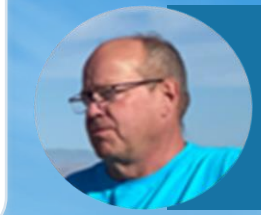
Former Chairman of Bolnisi Gold, Santana and Perseverance.



Scott Keenan
Managing Director

COO from IPO (Nov 2024), leading exploration, resource definition and strategy.

20+ years discovering and developing resources — Oil Search, Santos (Pikka, Alaska).



Foster Wilson
Non-Executive Director

40+ years USA minerals industry experience and focused on Li clay/brines exploration



Anthony McDonald
Non-Executive Director

Lawyer. Former MD Cerro Resources, Santana Minerals.



Anthony Sgro
Independent Non-Executive Director

Chemical Engineer, Director Alpha HPA (ASX:A4N)

Why invest in Fulcrum

- **Proven delivery** Every milestone hit since IPO, through a downturn by proven value creators
- **A top-10 US resource** 10.7 Mt LCE, 40% high-confidence, positive advancing metallurgy
- **Clear growth targets** Resource upgrades, extensions and portfolio growth
- **The right thesis** Early in Nevada claystones — the next dominant supply, with strong government support
- **Non-Conventional thinking** A commitment to non-textbook thinking to develop the resource
- **A 16x value gap** Priced below the entire ASX lithium peer range
- **Near Term catalysts** Dry Canyon drilling, Alkali Flats drilling & resource upgrades, advancing metallurgy and processing concepts.

Fulcrum Lithium Ltd

For more information, please contact

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Managing Director

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Fulcrum Lithium Ltd

Appendices

ASX:FUL

Indicative work program outlook

Key Workstream	Q1 2026	Q2 2026	Q3 2026	Q4 2026	Q1 2027	Q2 2027
Alkali Flats						
Scoping metallurgy results			COMPLETED			
Phase 3 Drill Program	COMPLETED					
Mineral Resource Estimate (MRE)			COMPLETED			
Alkali Flats claims expansions			COMPLETED			
Phase 3 & 4 metallurgy program				ONGOING		
Drilling - Resource Upgrade Targets					SCHEDULED	
Resource Model Upgrade Work						SCHEDULED
Dry Canyon						
CSAMT Survey		COMPLETED				
Claims Expansion		COMPLETED				
Drill Permitting			COMPLETED			
Maiden Drill Program				SCHEDULED		
Assay Results					SCHEDULED	

Lithium market outlook

Volatile short-term sentiment has run ahead of fundamentals, with long term market growth and diversification

Theme 1: Demand is stronger than the headlines suggest

Global EV unit sales are flat to low-single-digit growth this year. Lithium demand is still growing quickly because battery packs are getting bigger and energy storage (ESS) is booming.

Theme 2: Energy storage is a structural second engine

Storage demand comes from renewables integration, energy-security buying in the Middle East and Latin America, and AI data centres. That diversifies demand away from EVs and away from China.

Theme 3: Supply keeps disappointing and is policy-constrained

Several supply sources keep missing or stalling. The market stays in deficit into 2027, with long-term tightness

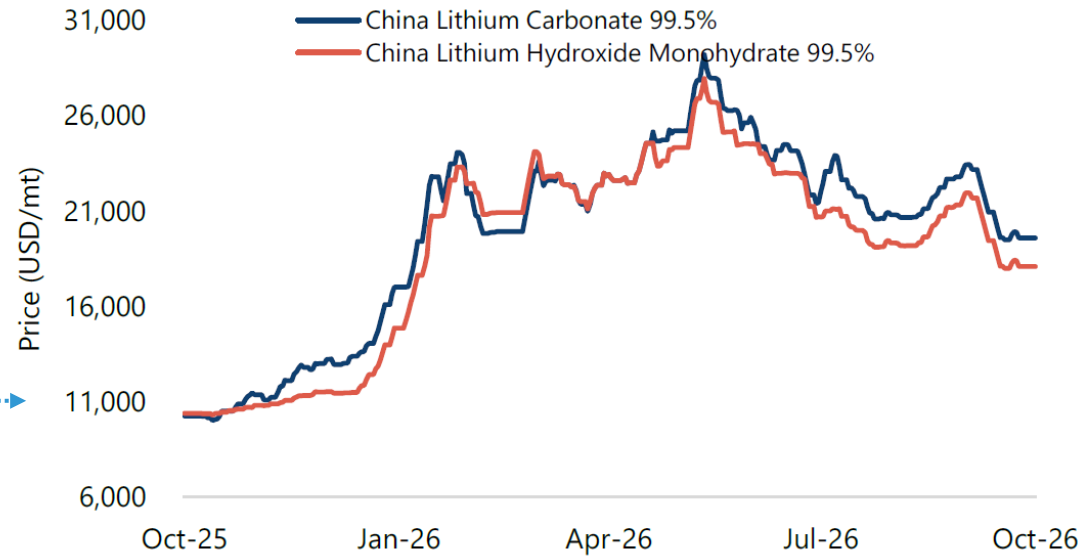
Source: Bloomberg, Jefferies

Figure 7 - China Lithium Prices



Source: Bloomberg, Jefferies

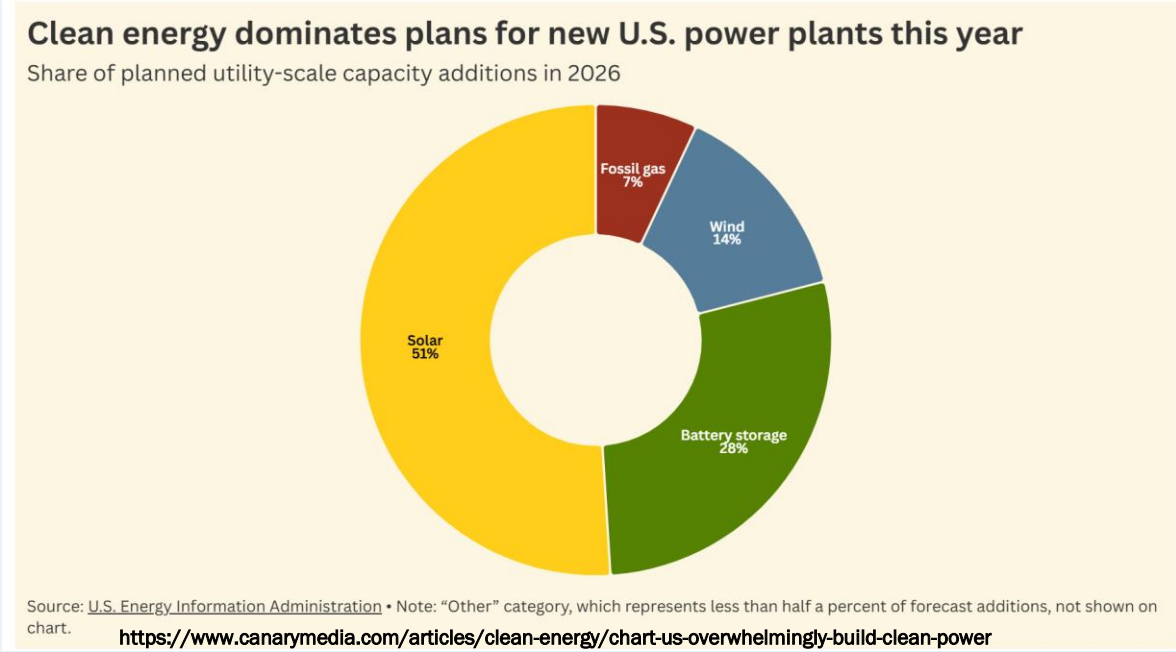
Figure 8 - China Lithium Prices (1Y)



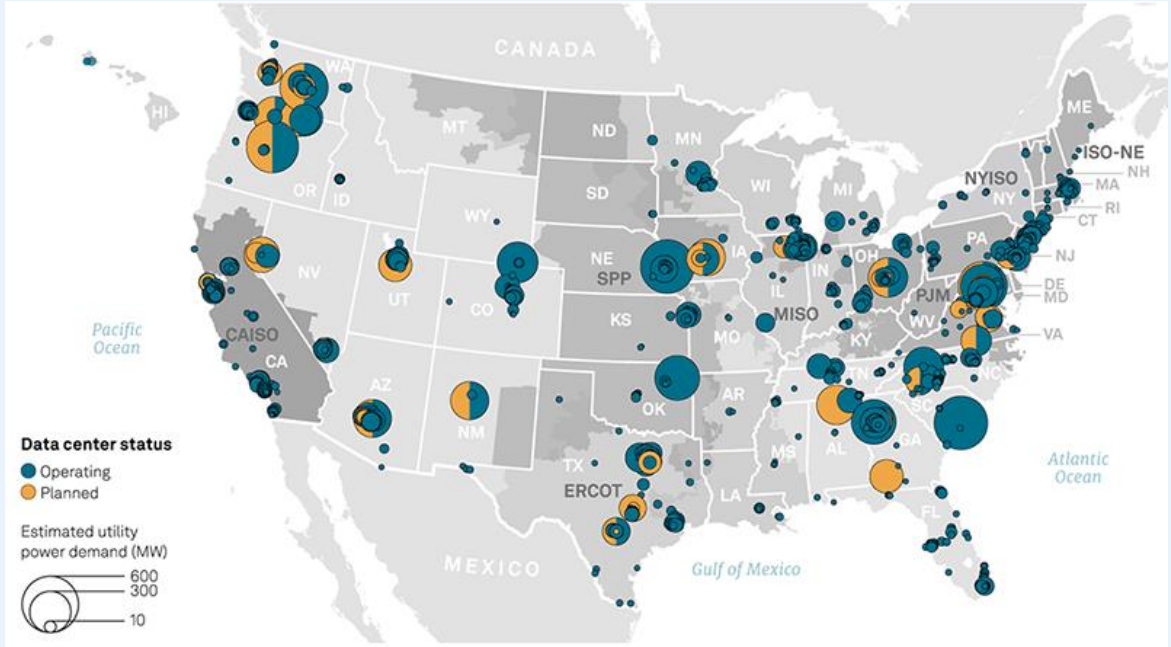
US battery storage demand

The emergence of a major demand driver supporting data centers and renewables

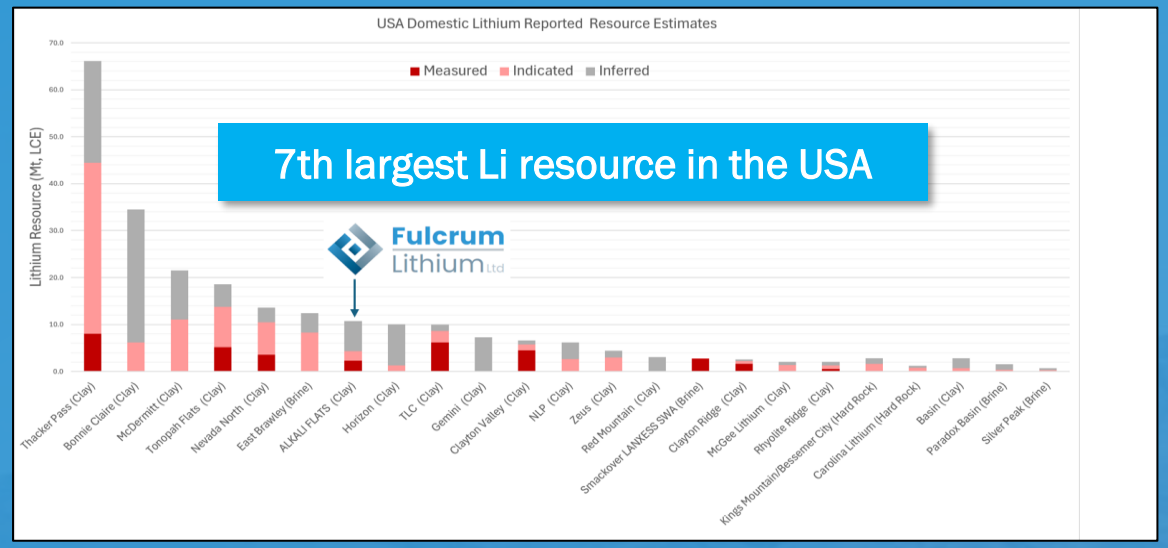
- Each gigawatt-hour of grid-scale storage capacity requires approximately **900 tonnes of lithium carbonate equivalent (LCE)**.
- In Q1 2026, US battery energy stationary storage (BESS) installations reached 9.7 GWh, **the largest Q1 in history and a 32% year-over-year increase.**
- By 2030, the US market is set to exceed annual installations of 110 GWh and install a cumulative 613 GWh.
- Data centres are increasingly deploying battery storage systems.

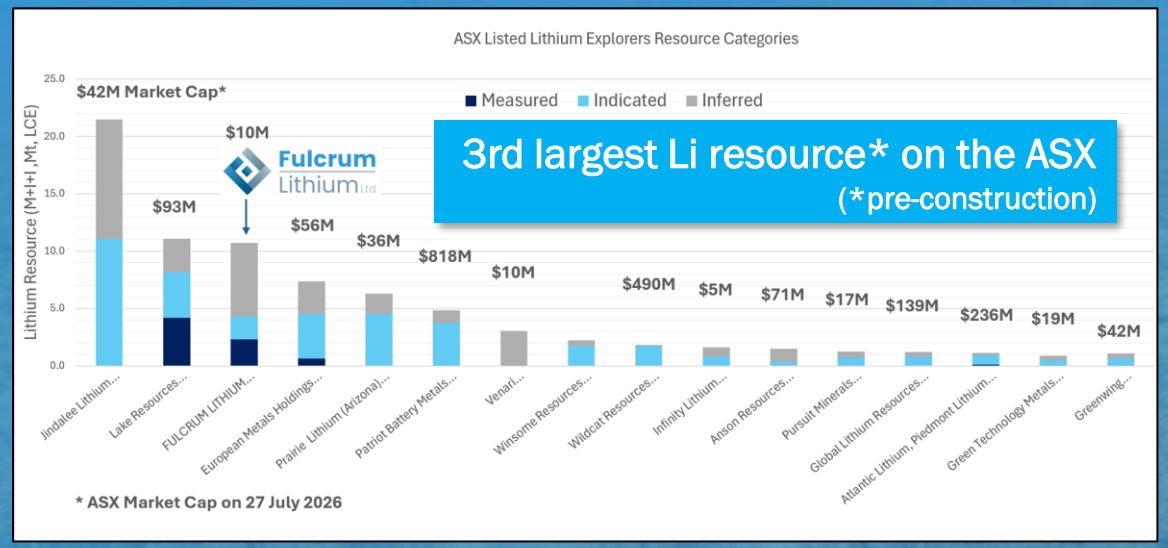


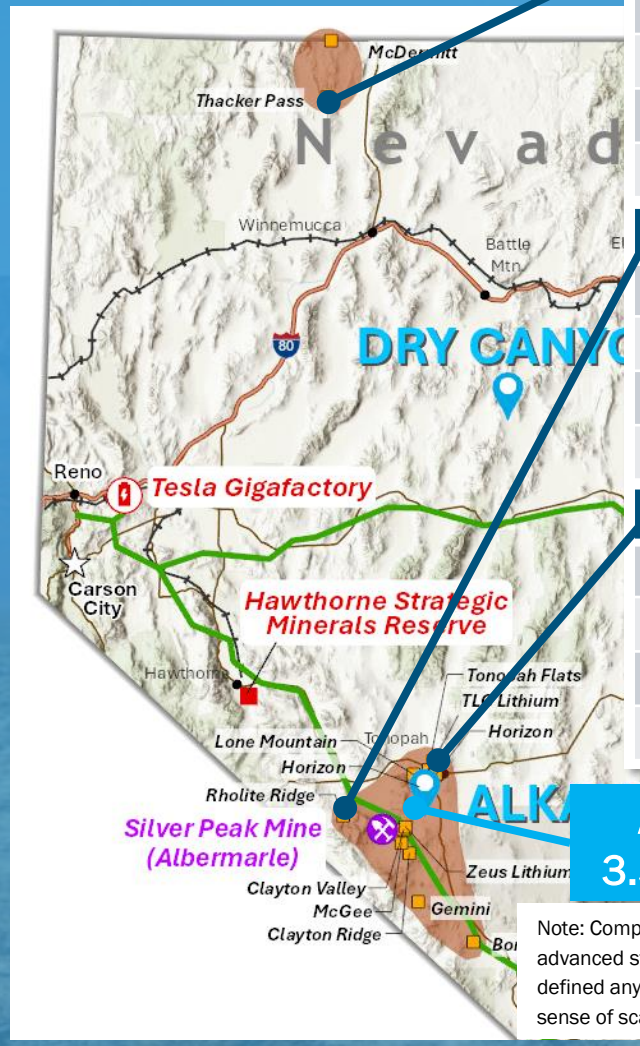
https://www.canarymedia.com/articles/clean-energy/chart-us-overwhelmingly-build-clean-power



A Globally Significant, Large-Scale Deposit







Thacker Pass (LAC) Forecast	
Production (LCE)	85yrs @ 160ktpa
Total LOM Ore Mined	1,057 Mt
LOM LCE produced	**11.5 Mt**
Project NPV	**$8.7B**

Rhyolite Ridge (INR) Forecast	
Production (LCE)	77yrs @ 26ktpa
Total LOM Ore Mined	265 Mt
LOM LHM produced	**1.7 Mt**
Project NPV	**$2.2B**

Tonopah Flats (ABAT) Forecast	
Production (LCE)	45yrs @ 30ktpa
Total LOM Ore Mined	717 Mt
LOM LHM produced	**1.3 Mt**
Project NPV	**$2.6B**

Alkali Flats (FUL) MRE (M+I+I)
3.57 Bt @ 536ppm, 10.7Mt (LCE)

Note: Comparison project NPV / mine-plan / production figures relate to more advanced studies not directly applicable to Alkali Flats as Fulcrum has not defined any Ore Reserve or Production Target and only are included as a sense of scale for Nevada lithium claystone projects forecasts.

1.. Resource estimates and project details sourced from public reports detailed in the references slide

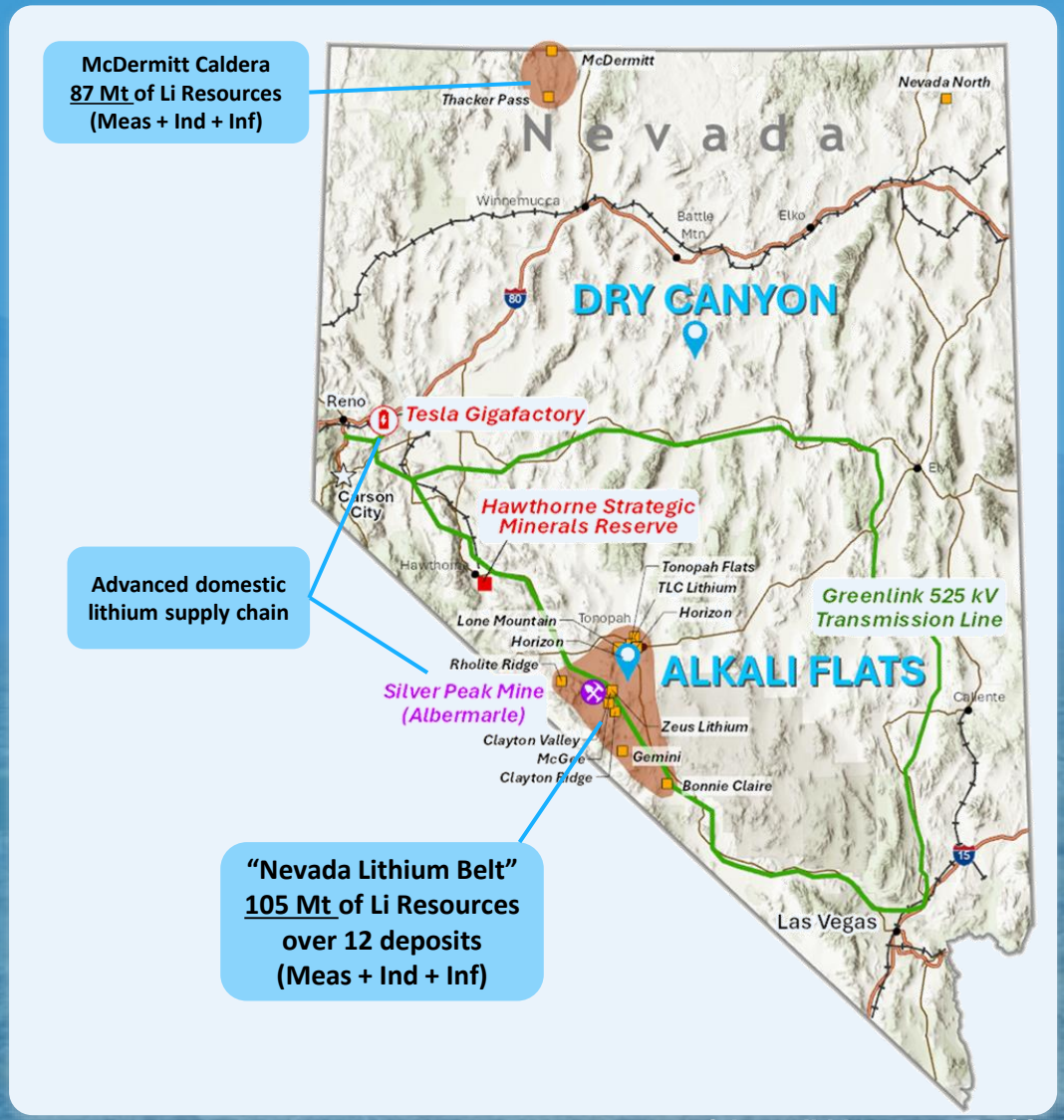
Location and infrastructure

Nevada – America's lithium future

Nevada will be a **future critical hub of the US battery supply chain,** highlighted by the established lithium supply chain and vast lithium resources (>200Mt) with multi-decade production potential and strong government support.

Nevada is one of the **world's top mining jurisdictions**.

- Established road infrastructure, with direct access to major highways and nearby rail.
- Future access to grid-connected renewable electricity power transmission (Greenlink currently under construction).



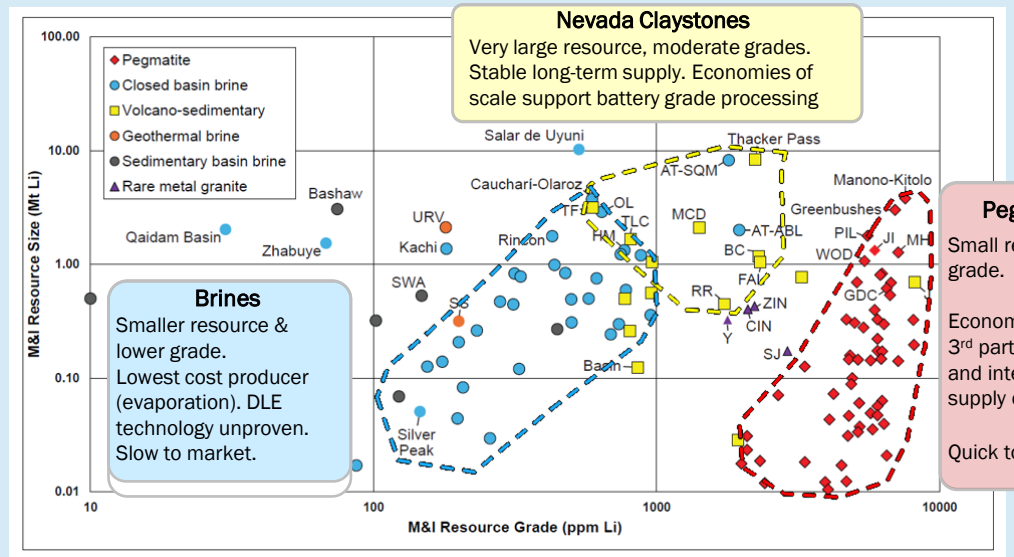
Nevada Claystones

An emerging major low-cost domestic supply

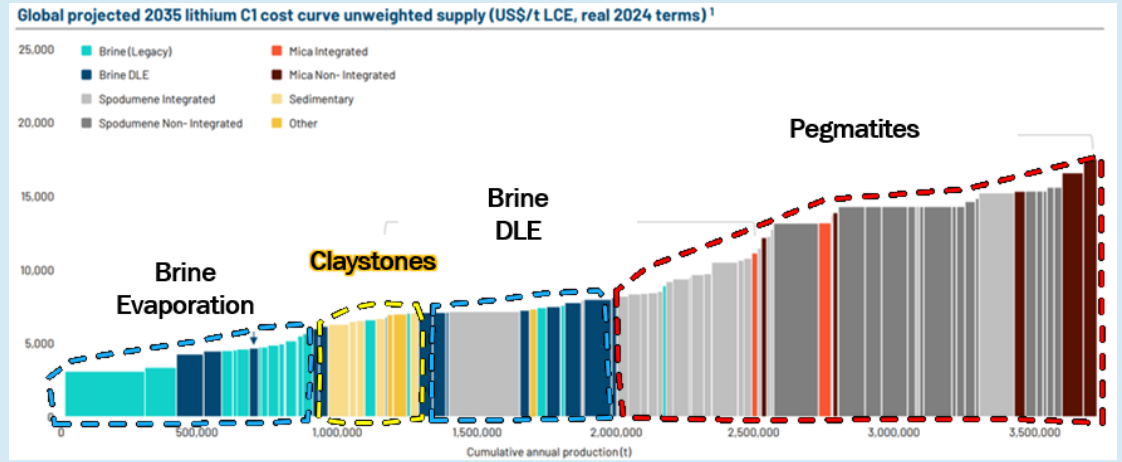
- **Large scale, low-cost deposits** - think porphyry copper, Carlin-type gold or nickel laterites that dominate global production.
  - Economies of scale & substantial margins
  - Economics allow full battery grade lithium processing on-site
  - Potential for reliable, long-life (multi decade), stable lithium production

- **Simple geology and mineralogy**
  - Large, flat, tabular, continuous ancient lakebeds. No fluid flow or reservoir management issues (e.g. brine).
  - Efficient, cheap drilling & resource definition
  - Soft rocks & low strip ratios for ease of mining

- Processing is not reliant on promising technology (DLE) or impacted by foreign supply chains, tariffs or international logistics (spodumene).



Modified from Benson et al, 2025 (https://doi.org/10.5382/econgeo.5149)



Note(s): 1. Source: Benchmark Minerals Intelligence; excludes co-product credits from renewable heat, power and HCL;

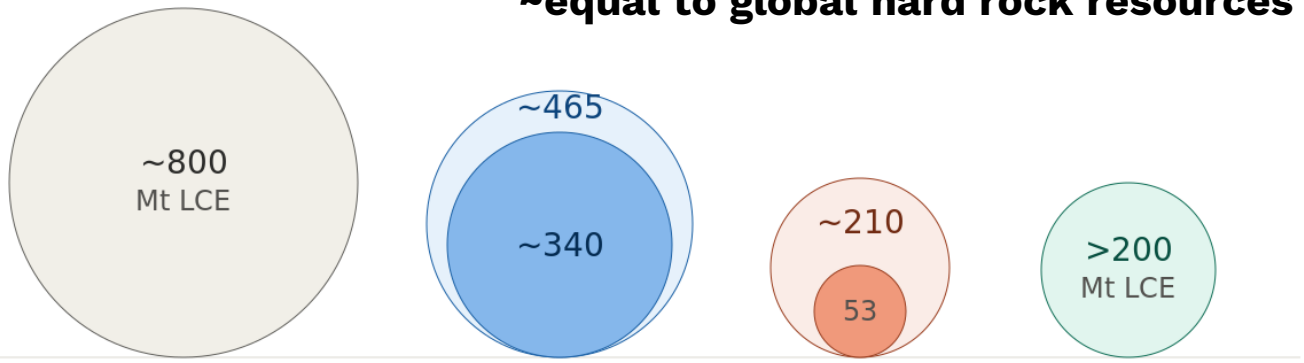
Nevada Claystones

The Concentrated Scale the US Needs for domestic supply dominance

~4X Australian lithium resources which dominate global supply

25% of Global resources in 1 US State (~ 2 counties)

~equal to global hard rock resources

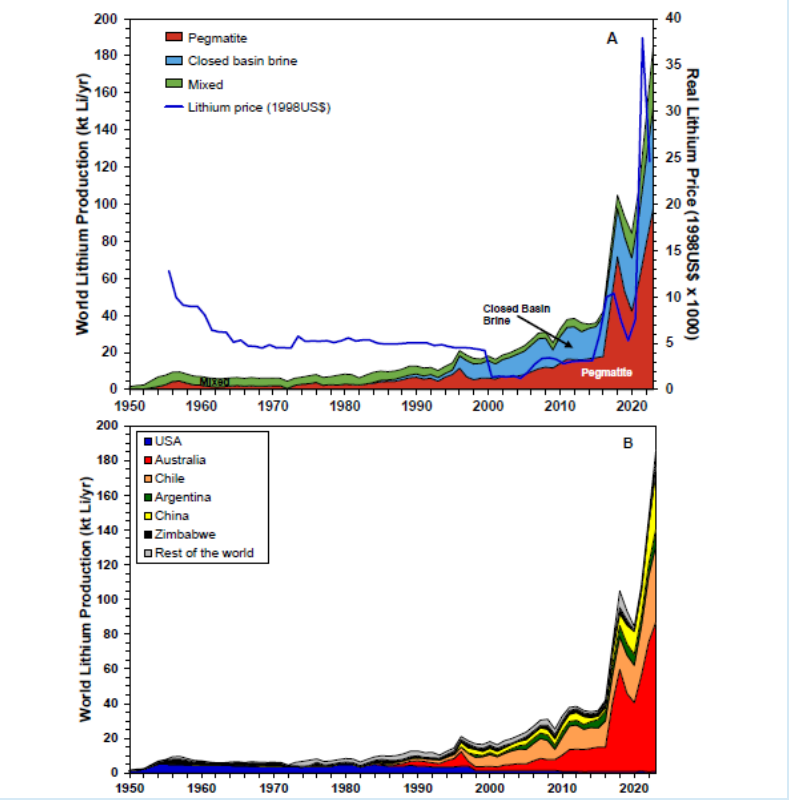


Bubble area ∝ Mt LCE; categories overlap (not additive). Inner (darker) bubbles are subsets.
Basis: USGS MCS 2026. S. American brine = Argentina+Bolivia+Chile. Nevada = estimate.

Sources

USGS Mineral Commodity Summaries 2026 (Lithium); Geoscience Australia, Australia's Identified Mineral Resources 2025; USGS Fact Sheet 2014-3035; Kesler et al. (2012), Ore Geology Reviews; Public Company Documents included in Reference Slide

Supply dominance can swing rapidly under the right conditions (e.g. Australian Pegmatites, ~2016)



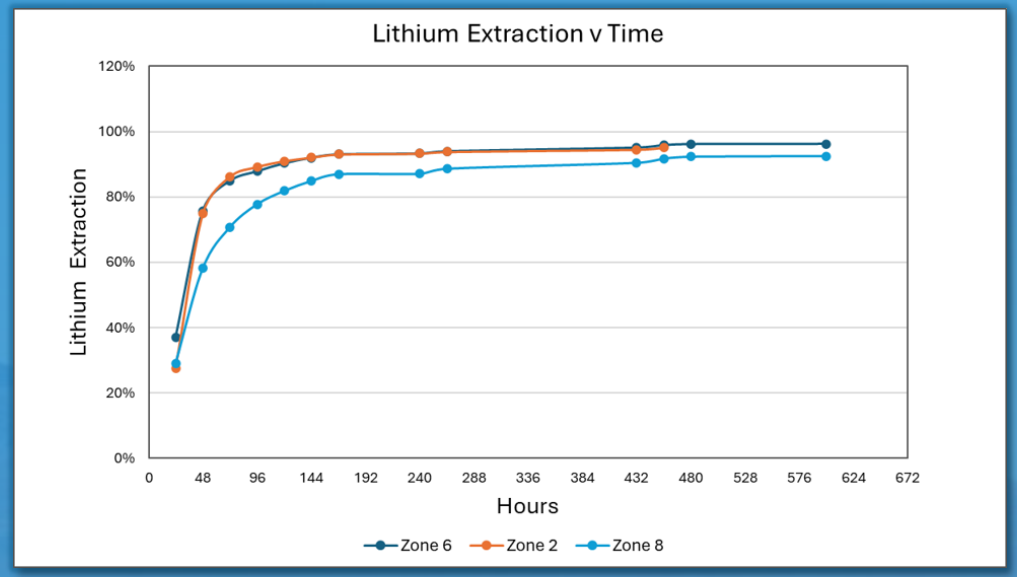
Benson et al, 2025 (https://doi.org/10.5382/econgeo.5149)

Alkali Flats metallurgy

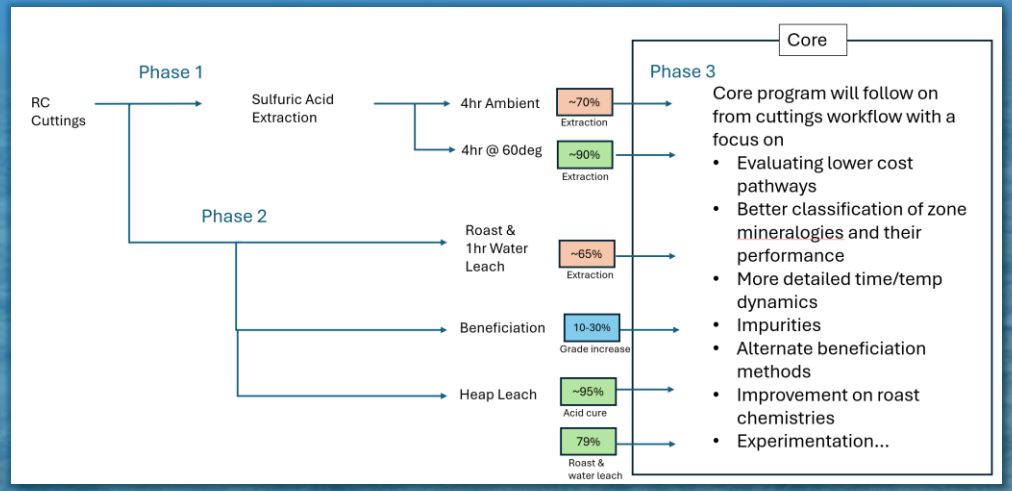
Pursuing smarter, lower cost solutions for optimal project economics

Continue to evaluate low-cost processing opportunities after positive early results

- **Flexibility of extraction pathways:** Sulfuric acid leach, roast calcination + water leach.
- **High extraction results:** > 90% extraction from multiple pathways
- **Fast extraction times:** 57%-66% extraction from 1 hr ambient water leach post calcination roasting
- **Successful ambient and low temperature testing:** both acid and roast/water leach
- **Two successful scoping tests of low-cost** heap leaching process pathway.
- **Encouraging early beneficiation results;**
  - 26-41% mass reduction
  - 41-54% carbonate reduction (major acid consumer)
  - Up to 27% grade increase



Mini-column acid leach test results



Fulcrum's metallurgical forward plan with Phase 3 sample database

References

ASX Peer Value Comparison

Project	Company	TOTAL RESOURCE LCE Mt	Measured Mt LCE	Indicated Mt LCE	Inferred Mt LCE	Market Cap Oct 12 2026 ($AUD)	$ Market Cap per t LCE Total Resource	$ Market Cap per t LCE Meas + Ind	$ Market Cap per t LCE Measured
McDermitt	Jindalee Lithium	21.5	0.0	11.1	10.4	37.9	$1.76	$3.41	Mo Meas
Kachi	Lake Resources	11.1	4.2	4.0	2.9	77.0	$6.94	$9.40	$18.37
Cinovec	European Metals Holdings	7.4	0.6	3.9	2.9	32.1	$4.34	$7.10	$50.16
Prarie Project	Prairie Lithium (Arizona)	6.3	0.0	4.5	1.8	31.8	$5.05	$7.07	Mo Meas
Shaakichiuwaanaan	Patriot Battery Metals	4.8	0.0	3.8	1.1	641.5	$132.54	$171.07	Mo Meas
Red Mountain	Venari	3.0	0.0	0.0	3.0	18.5	$6.11	No M&I	Mo Meas
Adina	Winsome Resources	2.2	0.0	1.7	0.5	130.8	$59.45	$75.61	Mo Meas
San Jose/Valdeflores	Infinity Lithium	1.6	0.0	0.8	0.8	3.5	$2.19	$4.38	Mo Meas
Paradox Basin	Anson Resources	1.5	0.0	0.4	1.1	60.7	$40.47	$164.05	Mo Meas
Rio Grande Sur	Pursuit Minerals	1.3	0.0	0.7	0.6	22.3	$17.64	$31.41	Mo Meas
Manna & Marble Bar	Global Lithium Resources	1.6	0.0	0.9	0.7	249.7	$156.06	$277.44	Mo Meas
Root & Seymore	Green Technology Metals	1.1	0.0	0.7	0.5	17.5	$15.49	$25.36	Mo Meas
Alkali Flats	FULCRUM LITHIUM	10.7	2.3	2.0	6.4	9.4	$0.88	$2.19	$4.09
						Median	$11.21	$25.36	$34.26
						Multiple to FUL	12.76	11.60	8.38

Nevada Clay Peer Value Comparison

Project	Company	TOTAL RESOURCE LCE Mt	Measured Mt LCE	Indicated Mt LCE	Inferred Mt LCE	Market Cap Oct 12 2026 ($AUD)	$ Market Cap per t LCE Total Resource	$ Market Cap per t LCE Meas + Ind	$ Market Cap per t LCE Measured
Bonnie Claire	Nevada Lithium	34.5	0.0	6.2	28.3	$10.40	$0.30	$1.68	Mo Meas
McDermitt	Jindalee Lithium	21.5	0.0	11.1	10.4	$37.9	$1.76	$3.41	Mo Meas
Nevada North	Surge Battery Metals	13.6	3.5	7.0	3.1	$209.50	$15.37	$19.93	$59.35
Clayton Valley	Century Lithium	6.7	4.5	1.3	0.8	$36.90	$5.53	$6.36	$8.20
Zeus	Noram	4.4	0.0	3.0	1.4	$5.50	$1.26	$1.83	Mo Meas
Red Mountain	Venari	3.0	0.0	0.0	3.0	$18.5	$6.11	No M&I	Mo Meas
ALKALI FLATS	FULCRUM LITHIUM	10.7	2.3	2.0	6.4	$9.4	$0.88	$2.19	$4.09
						Median	$3.65	$3.41	$33.77
						Multiple to FUL	4.15	1.56	8.26

Fulcrum Announcements

1. ASX: FUL 4 Aug 2026, “Large Scale Lithium Resource Defined by Alkali Flats Maiden Mineral Resource Estimate”
2. ASX: FUL 25 Nov 2025, ‘Alkali Flats Initial Metallurgy Results”
3. ASX: FUL 19 May 2026, “Alkali Flats Metallurgy Update”
4. ASX: FUL Oct 1 2026, “Strategic Expansion and Positive Metallurgy at Alkali Flats”
5. ASX: FUL 26 November 2025, ‘High Grade Surface Samples from New Nevada Lithium Project’
6. ASX: FUL 20 April 2026, ‘Geophysical Survey Completed at Dry Canyon’.

Mineral Resource Estimate References

a. ASX:JLL, Jindalee Lithium, McDermitt PFS, 19 November 2024
b. ASX:LKE, Lake Resources, Kachi Resource Update, 3 June 2025
c. ASX:EMH, European Metals Holdings, Cinovec DFS, 23 December 2025
d. ASX: AZL, Arizona Lithium, Prairie MRE, August 2023
e. ASX:PMT, Patriot Battery Metals, Shaakichiuwaanaan MRE, August 2024
f. ASX:VMS, Venari Minerals, Red Mountain MRE, February 2026
g. ASX:WC8, Wildcat Resources, Tabba Tabba MRE, November 2024
h. ASX:WR1, Winsome Resources, Adina MRE, May 2024
i. ASX:INF, Infinity Lithium, Annual Report 2025
j. ASX:ASN, Anson Resources, Paradox MRE Update, October 2023
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o. ASX:ELV, Elvera Lithium, Carolina Lithium DFS, January 2022
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u. Pheonix Lithium, East, https://www.phoenixlithium.com/project
v. ASX:CC9, Chariot Resources, Horizon MRE, December 2023
w. TSX:LI, American Lithium Corp, TLC MRE Upgrade, February 2025
x. TSX:NEV, Nevada Sunrise, Gemini MRE, March 2024
y. TSX:LCE, Century Lithium, Clayton Valley PFS, January 2026
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aa. TSX:NRM, Noram Lithium Corp, Zeus Technical Report, May 2024
bb. NYSE: SLI, Standard Lithium, Smackover Project DFS, September 2023
cc. Authium, Clayton Ridge 2020 MRE
dd. TSX:SRJ, Spearmint Resources, McGee MRE, June 2022
ee. ASX:INR, Ioneer, Rhyolite Ridge SEC S-K 1300 Technical Report, April 2026
ff. NYSE:ALB, Albermarle Corporation, Kings Mountain/Silve Peak SEC Form 10-K FY2023
gg. AIM:BHL, Bradda Head Lithium, Basin MRE, July 2024

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